Environmental, Social and Governance (ESG) Data Sheet



Eastman's ESG Data Sheet is a summary of our historical nonfinancial data and a signpost to significant policies and ESG reporting frameworks that matter to our investors and financial analysts. The data included in this document are also disclosed in the company's <u>Sustainability Report</u>, website, CDP disclosure and annual filings. Additional relevant details and context can be found in the locations linked throughout the data sheet, including key policies and disclosure framework documents such as Sustainability Accounting Standards Board (SASB) and Task Force on Climate-related Financial Disclosures (TCFD).



Eastman supports the UN Sustainable Development Goals (SDGs). Company goals and commitments are created in alignment with the SDGs. To learn more, <u>click here</u>. SDG logos are found at the top of each section on pages 2–8 to indicate correlation with specific goals.

About Eastman

We are a global specialty materials company that produces a broad range of products found in items people use every day. With the purpose of enhancing the quality of life in a material way, Eastman works with customers to deliver innovative products and solutions while maintaining a commitment to safety and sustainability.

| Headquarters | Kingsport, Tennessee, USA |
|---------------------|---|
| Total employees | 14,684 |
| Full-time employees | 14,184 |
| Business segments | Additives & Functional Products, Advanced Materials, Chemical Intermediates, and Fibers |
| Major end markets | Transportation; durables and electronics; building and construction; consumables; food, feed and agriculture; filter media; personal care and wellness; medical and pharma; industrial chemicals; water treatment and energy; other markets |

| 2023 sales | \$9.2 billion |
|------------|----------------|
| 2022 sales | \$10.6 billion |
| 2021 sales | \$10.8 billion |

Awards and recognitions













Climate, energy and water



We're going carbon neutral.

By 2030, 100% of electricity purchased in North America and Europe will be renewable. Eastman is committed to reducing Scope 1 and Scope 2 emissions by one-third by 2030 and to achieve carbon neutrality by 2050.

| Metrics | 2023 | 2022 | 2021 | SASB ^a | GRI⁵ |
|--|-------------|------------------------|-------------|-------------------|--------------|
| Greenhouse gas emissions | | | | | |
| Total GHG emissions (MTCO $_{\!2}e)$ Scope 1 and Scope $2^{\rm c}$ | 6,537,605 | 6,769,878 | 6,952,843 | RT-CH-110a.1 | 305-1, 305-2 |
| Direct (Scope 1) GHG emissions MTCO₂e | 5,526,585 | 5,970,870 | 6,206,603 | RT-CH-110a.1 | 305-1 |
| Energy indirect (Scope 2) GHG emissions (MTCO ₂ e) (market based) | 1,011,020 | 799,008 | 746,240 | | 305-2 |
| Carbon Scope 3 emissions (CO₂e) — upstream (metric tons) | 10,107,394 | 8,281,262 | 9,889,705 | | 305-3 |
| GHG emissions intensity — metric tons CO ₂ / unit total revenue | 0.00070984 | 0.000639875 | 0.000664 | | 305-4 |
| CDP climate change score | В | | В | | |
| Energy | | | | | |
| Energy intensity (MWh/million USD sales) | 3,333.31 | 3,031.85 | 3,052.00 | RT-CH-130a.1 | 302-3 |
| Energy consumption from renewable sources (MWh) | 162,710 | 137,545 | 55,222 | RT-CH-130a.1 | |
| Energy consumption from nonrenewable sources (MWh) | 30,503,697 | 32,000,087 | 32,906,444 | RT-CH-130a.1 | |
| Percent of total energy consumed from the grid | 17% | 10% | 8% | RT-CH-130a.1 | 302-1 |
| Total self-generated electricity (MWh) | 4,082,505 | 9,695,087 | 9,636,451 | RT-CH-130a.1 | |
| Total energy consumption | 30,666,407 | 32,137,632 | 32,961,666 | RT-CH-130a.1 | 302-1 |
| Dedicated budget for energy efficiency | \$5,000,000 | \$5,000,000 | \$5,000,000 | | |
| Water | | ` | | | |
| Water — total withdrawals (megaliters) | 785,645 | 768,944.64 | 849,821 | RT-CH-140a.1 | 303-3 |
| Water — freshwater withdrawals (megaliters) | 759,259 | 751,014.76 | 829,988 | | |
| Percentage of total water withdrawn in regions with high or extremely high baseline water stress | 4.3% | <1 | <1 | RT-CH-140a.1 | |
| Water — total discharges (megaliters) | 754,821 | 669,417.68 | 817,446 | | 303-4 |
| Water — total consumption (megaliters) | 30,824 | 99,526.96 ^d | 32,374 | RT-CH-140a.1 | 303-5 |
| CDP water security score | В | | В | | |

^aThis column includes references to Sustainable Accounting Standards Board sustainability reporting standards.

Reports and relevant links

Sustainability reports

Policies and position statements

Climate policy

Water policy

^bThis column includes references to standards issued by the <u>Global Reporting Initiative</u> sustainability reporting standards.

^cWe have received review level assurance from PricewaterhouseCoopers LLP (PwC) in accordance with attestation standards established by the American Institute of Certified Public Accountants (AICPA) over our Scope 1 and Scope 2 greenhouse gas emissions for the year that ended December 31, 2023.

^d While the total reported consumption of water shows a significant increase compared to 2021, our actual water consumption was lower than reported due to discharge flow meter calibration issues resulting in a lower discharge. This issue has been remedied and is now being monitored monthly.

Environment



| Metrics | 2023 | 2022 | 2021 | SASBa | GRI⁵ |
|---|-------|-------|-------|--------------|-------|
| Air | | | | | |
| Nitrogen oxides (NO _x) — tons | 6,153 | 6,060 | 6,516 | RT-CH-120a.1 | 305-7 |
| NO _x emissions intensity (tons/million USD sales) | 0.67 | 0.57 | 0.60 | | |
| Sulfur dioxides (SO _x) — tons | 3,895 | 3,188 | 3,802 | RT-CH-120a.1 | 305-7 |
| SO _x emissions intensity (tons/million USD sales) | 0.42 | 0.30 | 0.35 | | |
| Volatile organic compounds (VOC) (tons) | 5,360 | 6,441 | 6,267 | RT-CH-120a.1 | 305-7 |
| VOC emissions intensity (tons/million USD sales) | 0.58 | 0.61 | 0.58 | | |
| Reportable releases | 9 | 13 | 14 | | |
| Toxic release inventory (TRI) emissions ^c | 4.0 | 4.6 | 4.2 | | |
| Other | | | | | |
| Percentage manufacturing locations certified with environmental management systems ^c | 60% | 60% | 60% | | |

Reports and relevant links

Air quality and emissions HSES Management Systems — certifications

Policies and position statements

Environmental stewardship policy Responsible Care

^aThis column includes references to <u>Sustainable Accounting Standards Board</u> sustainability reporting standards. ^bThis column includes references to standards issued by the <u>Global Reporting Initiative</u> sustainability reporting standards. ^cCertifications include manufacturing sites and corporate headquarters.

Stakeholder engagement



| Metrics | 2023 | 2022 | 2021 | SASBa | GRI⁵ |
|--|-----------|-----------|-----------|--------------|-------|
| Employees | | | | | |
| Eastman Resource Groups | | 6 | 6 | | 413-1 |
| Government | | | | | |
| EastmanPAC political contributions to state and federal candidates | \$83,500 | \$99,750 | \$88,088 | | 415-1 |
| Eastman corporate contributions to state candidates | \$10,500 | \$26,700 | None | | 415-1 |
| Trade associations lobbying expenditures (amount of Eastman dues/contributions used for lobbying or political activity payments) | \$424,409 | \$474,740 | \$269,664 | | |
| Customers and suppliers | | | | | |
| Percentage of products that have undergone a hazard assessment | 100% | 100% | 100% | RT-CH-410b.1 | |
| Together for Sustainability member — Eastman suppliers with valid EcoVadis assessments | 802 | 704 | 658 | | |
| Percentage of continuing direct spend covered by valid EcoVadis assessments ^c | 59% | 69% | 69% | | |

Reports and relevant links

2023 Inclusion and Diversity Report

Community Advisory Panels

Memberships

Stakeholders and value chain

Sustainable sourcing

Policies and position statements

Animal testing policy

Chemical management

Code of business conduct

Conflict minerals

Human rights policy

PAC contribution guidelines

Political activity policy

Slavery and human trafficking

Third-Party Code of Conduct

^aThis column includes references to <u>Sustainable Accounting Standards Board</u> sustainability reporting standards. ^bThis column includes references to standards issued by the <u>Global Reporting Initiative</u> sustainability reporting standard.

^cExcluding energy, internal, supply, toll conversions and exchanges, etc.

People



| Metrics | 2023 | 2022 | 2021 | GRIª |
|---|------------------------|-----------|--------|-------|
| Workforce | ' | • | ' | |
| Total workforce | 14,140 | 14,684 | 14,414 | 102-8 |
| Full time | 97.8% | 97.9% | 97.7% | 102-8 |
| Part time | 2.2% | 2.1% | 2.3% | 102-8 |
| Total employee turnover rate | 11.9% | 10.4% | 11.2% | 401-1 |
| Total employee voluntary turnover rate | 5% | 6% | 4.9% | |
| Employees by region | | | | |
| North America | 73% | 72% | 71.0% | 102-8 |
| Europe, Middle East and Africa | 14% | 15% | 16.0% | 102-8 |
| Asia Pacific | 10% | 10% | 10.0% | 102-8 |
| Latin America | 3% | 3% | 3.0% | 102-8 |
| Attrition by gender (based on total pop | oulation of respective | category) | | |
| Male | 11.6% | 9.9% | 11.3% | 401-1 |
| Female | 14.3% | 11.3% | 11.1% | 401-1 |
| Attrition by age (based on total popula | tion of respective ca | tegory) | | |
| < 30 years | 15.1% | 13.3% | 12.7% | 401-1 |
| 30–50 years | 9% | 9.2% | 9.4% | 401-1 |
| > 50 years | 14.8% | 10.3% | 13.5% | 401-1 |
| Attrition by region (based on total pop | ulation of respective | category) | | |
| Asia Pacific | 13.6% | 14.1% | 22.9% | 401-1 |
| Europe, Middle East and Africa | 14.1% | 10.1% | 9.4% | 401-1 |
| Latin America | 8.3% | 9.6% | 6.8% | 401-1 |
| North America | 11.8% | 9.8% | 10.2% | 401-1 |
| Diversity of employees ^b | | | | |
| Male | 73.3% | 72.4% | 73.4% | 405-1 |
| Female | 24.7% | 27.6% | 26.6% | 405-1 |
| < 30 years of age | 17:1% | 17.4% | 15.5% | 405-1 |
| 30-50 years of age | 52.1% | 51.1% | 51.1% | 405-1 |
| > 50 years | 30.9% | 31.5% | 33.4% | 405-1 |
| Minority ethnic group ^c | 11% | 13% | 12.0% | 405-1 |
| White | 88% | 87% | 88.0% | 405-1 |

^aThis column includes references to standards issued by the <u>Global Reporting Initiative</u> sustainability reporting standards. ^bAdditional breakdown of I&D data can be found in the annual I&D Report. ^cRacial/ethnic data are U.S. only.

People (continued)



| Metrics | 2023 | 2022 | 2021 | GRIª |
|---|-------------------------|--------------------------|---------|-------|
| Hires by gender (based on total population of | respective ca | tegory) | | |
| Male | 10.7% | 16.5% | 12.4% | 401-1 |
| Female | 9.8% | 18.8% | 15.3% | 401-1 |
| Hires by age (based on total population of res | pective catego | ory) | | |
| < 30 years | 27.6% | 43.4% | 37.6% | 401-1 |
| 30–50 years | 8.6% | 16.2% | 12.5% | 401-1 |
| > 50 years | 4.1% | 4% | 2.7% | 401-1 |
| Hires by region (based on total population of | respective cat | egory) | | |
| Asia Pacific | 12.7% | 22.8% | 20.1% | 401-1 |
| Europe, Middle East and Africa | 6.3% | 16.5% | 12.9% | 401-1 |
| Latin America | 17.8% | 17.8% | 23.0% | 401-1 |
| North America | 11.1% | 16.4% | 11.8% | 401-1 |
| Training: average hours of training per year pe | er employee | | | |
| Professional/management | 61 | 44 | 32 | 404-1 |
| Nonexempt (nonoperations) | 14 | 44 | 10 | |
| Nonexempt (operations) | 61 | 52 | 38 | 404-1 |
| Technicians/technologists | 28 | 27 | 20 | 404-1 |
| Average hours of training per year per employee | 37 | 42 | 25 | 404-1 |
| Labor management | | | | |
| Percent of U.S. workforce covered by trade unions/collective agreements | 3.0% | 5.0% | 5.0% | |
| 3 This solumn includes references to standards issued by the Clobal Po | nortina Initiativo svat | ainahilitu ranartina ata | undards | |

³This column includes references to standards issued by the <u>Global Reporting Initiative</u> sustainability reporting standards.

Reports and relevant links

2023 Annual report to stockholders

2023 Inclusion and Diversity Report

Governance



| Metric | 2023 | 2022 | 2021 | GRIª |
|---|------|------|------|-------|
| Board of directors composition | | | | |
| Number of directors | 10 | 12 | 11 | |
| Male (%) | 60 | 67 | 73 | |
| Female (%) | 40 | 33 | 27 | 405-1 |
| Racially and ethnically diverse (%) | 30 | 25 | 10 | |
| Independent board members (%) | 90 | 90 | 90 | |
| Independent board members in the audit committee (%) | 100 | 100 | 100 | |
| Independent board members in the remuneration committee (%) | 100 | 100 | 100 | |
| Independent board members in the nomination committee (%) | 100 | 100 | 100 | |
| Independent board members in the sustainability committee (%) | 100 | 100 | 100 | |
| Executive team diversity | | | | |
| Male (%) | 78 | 78 | 80 | |
| Female (%) | 22 | 22 | 20 | |
| Racially and ethnically diverse (%) | 11 | 22 | 20 | |
| White (%) | 89 | 78 | 80 | |
| Executive remuneration linked to sustainability performance? | Yes | Yes | Yes | |

^aThis column includes references to standards issued by the <u>Global Reporting Initiative</u> sustainability reporting standards.

Reports and relevant links

2024 Annual Meeting Proxy Statement

Board of Directors

Board Stockholder Communication and Engagement Policy

Executive Incentive Pay Clawback Policy

Executive team

Sustainability governance | Sustainability | Eastman

Policies and position statements

Corporate Governance Guidelines

Safety



| Metrics | 2023 | 2022 | 2021 | SASBa | GRI⁵ |
|--|------|------|------|--------------|-------|
| Global fatalities | 0 | 0 | 0 | RT-CH-320a.1 | 403-9 |
| Global injury and illness rates (OSHA recordable equivalent to total recordable incident rate) (Annual incidents per 100 employees [200,000 work hours] involving treatment beyond first aid in relation to actual work hours) | 0.42 | 0.61 | 0.75 | RT-CH-320a.1 | 403-9 |
| Contractor fatalities | 0 | 1 | 0 | | |
| Contractor injury and illness rates (OSHA recordable equivalent to total recordable incident rate) (Annual incidents per 100 employees [200,000 work hours] involving treatment beyond first aid in relation to actual work hours) | 0.31 | 0.44 | 0.40 | | |
| Global process safety events (Tier 1 following API RP 754) ^c | 6 | 14 | 17 | RT-CH-540a.1 | |
| Process safety event rate (Tier 1 RP 754) ^d | 0.04 | 0.10 | 0.12 | | |
| Percentage of sites (including headquarters) with safety and health certification | 46% | 46% | 46% | | |

Reports and relevant links

Health and safety | Sustainability | Eastman

Policies and position statements

Responsible Care

Safety policy

^aThis column includes references to <u>Sustainable Accounting Standards Board</u> sustainability reporting standards.
^bThis column includes references to standards issued by the <u>Global Reporting Initiative</u> sustainability reporting standards.
^cEastman applies American Chemistry Council's reporting criteria for process safety incidents globally.
^dDefinition: count of Tier1 process safety events per 200,000 work hours (employees and contractors)

2023 goals report

| Goal | Progress details |
|---|--|
| Mainstreaming circularity | |
| Recycle more than 500 million pounds of plastic waste annually by 2030 via molecular recycling technologies, with a commitment to recycle 250 million pounds annually by 2025 | Eastman recycled 21.9 million pounds (9,934 MT) of plastic waste in 2023. Eastman started full operation and on-spec production in our methanolysis plant in Kingsport, Tenn., in early 2024. With a capacity of approximately 220 million pounds (110,000 MT) of plastics recycled annually, this plant strengthens our ability to accomplish this goal. The amount of plastic waste we recycled in 2023 was a 72% increase over our 2021 volume. |
| Mitigating climate change | |
| Reduce our Scope 1 and 2 greenhouse gas emissions (GHG) by one-third by 2030 to achieve carbon neutrality by 2050 | We have reduced our absolute Scope 1 and 2 greenhouse gas emissions by 21.8% against our 32% goal by 2030, measuring from our 2017 base year. |
| 100% of North American region and EU purchased electricity will be renewable by 2030 | We have achieved 10% of our renewable energy goal. |
| Environment | |
| 95% reduction in SO_2 by 2030 | The 2023 SO ₂ value of 3,895 tons per year (tpy) represents a 64.3% reduction compared to the 2017 baseline of 10,900 tpy. |
| 50% reduction in NO_x by 2030 | The 2023 NO value of 6,153 tons per year (tpy) represents a 26.7% reduction compared to the 2017 baseline of 8,400 tpy. |
| Level 1 environmental performance indicator (EPI) — 75% reduction by 2030 | In 2021, Eastman defined a process comparable to the API RP 754 tieredsystem — a formalized way of reducing process safety incidents — to categorize key environmental incidents by levels (Level 1 as most serious through Level 4 as least serious). We also implemented a modern environmental management system, which included performance dashboards to track progress against environmental key performance indicators. The new system enables more efficient data collection and visualization to assist facilities and the organization in identification of opportunities to improve both short- and long-term operational metrics. Establishment of the baseline was completed in 2022, and 2023 saw a 31% reduction in Level 1 environmental incidents compared to baseline. |

2023 goals report

| Goal | Progress details |
|---|--|
| Inclusion and diversity | |
| Achieve gender parity in alignment with our commitment to Paradigm for Parity | In 2023, gender parity was 38%. |
| Be a leader for racial equity within our industry sector | In 2023, we increased representation in our workforce to 15%. |
| Safety | |
| Zero serious injury and fatality (SIF) events | Following a significant, positive shift in safety performance the second half of 2022, we set aggressive targets for 2023 toward our long-term 2030 goal of 80% reduction. For process safety performance, the 2023 targets were 50% of the 2022 actual events. In year-over-year performance compared to 2022, we reduced Tier 1 process safety events by 57% (0.04 rate) and Tier 2 events by 56% (0.11 rate), meeting our annual continuous improvement target. |

^aDefinition: count of Tier 1 process safety events per 200,000 work hours (employees and contractors)